

Agenda

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**Goal Statement: Begin utilities upgrade.**

Strategic Action	Cost \$	Responsibility	Target Date	Monitoring	
				Initiated	Completed
Approve electric cost of service study and implement a rate increase to finance projects	NA	Council	3/1/04		
Approve water & sewer cost of service study	NA	Council	4/1/04		
Reconstitute the water-wastewater utility authority	NA	Council	5/1/04		
Implement the high priority items in the system review five projects	\$290K	Council	7/1/05		

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**Goal Statement: Improve communication with our residents.**

Strategic Action	Cost \$	Responsibility	Target Date	Monitoring	
				Initiated	Completed
Improve or initiate the use of the following for providing information to the public:	Staff time				
1. Continued use of the Community Channel (CH 7) for written postings of City Council Meetings	Staff time	City Staff	Ongoing		
2. Add additional video announcements to the Community Channel (CH 7) through public service announcements, video of area events and expanded meeting coverage	Staff time	City Staff	2004		
3. Continued use of the City Newsletter	Same	City Staff	Ongoing		
4. Utilize the local newspapers	Same	City Staff	2004		
5. Continue monthly visits to the local radio stations to discuss current city events	Same	City Staff	Ongoing		
6. Host regular town meetings covering various issues of interest and follow up to strategic planning	Same	City Staff	2004		
7. Redesign lobby décor to include an area for postings and bulletin boards for public information	Same	City Staff	6/1/04		
	Same	City Staff	7/1/04		
8. Improve and expand the information provided to the local library for public information and viewing	Same	City Manager	3/1/04		
9. Initiate a monthly open door meeting with the Manager open to the public – held in the basement conference room	Same	City Staff	7/1/04		
10. Design lobby to include seating area in the lobby with information to review while waiting for service or meetings	Same	DDA/NABA	1/1/05		

11. Develop a Welcome Packet for new residents 12. Develop and expand the use of community surveys	Same	City Staff	2004		
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**Goal Statement: Ensure that our Planning Documents and Codes are in place.**

Strategic Action	Cost \$	Responsibility	Target Date	Monitoring	
				Initiated	Completed
Update our Zoning Ordinance		Planning Commission	3/1/04		
Approval of Zoning Ordinance	Staff Time	City Staff	4/1/04		
Participate with the county to identify Brownfield properties in the City of Norway	Same	Staff and Brownfield Redevelopment Authority	Ongoing		
Ordinance Codification The following Ordinances are under review to be submitted for review and approval prior to submittal for final codification:	\$15K	Municipal Code Corporation	2004		
1. Property Maintenance Ordinance	Staff time	Codification Committee	9/1/04		
2. Refuse Collection Ordinance	Same	Same	7/1/04		
3. Noxious weeds and grass	Same	Same	6/1/04		
4. Golf Course	Same	Same	4/1/04		
5. Utility Billing	Same	Same	4/1/04		
6. Parking	Same	Same	7/1/04		
7. Semi truck routes	Same	Same	7/1/04		
8. Noise	Same	Same	6/1/04		
Implement Wetland Reserve Program		Codification Com, Council & Staff	7/05		

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**Goal Statement: Complete the Main Street streetscape project.**

Strategic Action	Cost \$	Responsibility	Target Date	Monitoring	
				Initiated	Completed
Finish detail plans <ul style="list-style-type: none"> <li>▪ Engineering</li> <li>▪ Financing</li> <li>▪ 4<sup>th</sup> – 8<sup>th</sup> Avenue complete</li> </ul>	\$1M	DDA/UPEA	3/1/04 Funding grant (MDOT)		
Complete utility/water and sewer grant application – (\$200,000 MDOT)	\$204K		3/1/04		
U.P. Engineers & Architects finish design documents		UPEA	3/1/04		
Prepare documents for bonding		DDA/Staff	4/1/04		
Prepare design standards/programs		DDA & Planning Com	5/1/04		
Complete construction of Main Street streetscape			2004		

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**Goal Statement: Green up our community.**

Strategic Action	Cost \$	Responsibility	Target Date	Monitoring	
				Initiated	Completed
Realize the completion of the plan for the Olson 40 acre parcel <ul style="list-style-type: none"> <li>WRP (Wetland Remediation Program)</li> <li>CMI (Clean Michigan Funding)</li> <li>MDOT (trails funding) Daylight White Creek</li> </ul>		Staff NRCS Dickinson County Cons District	7/1/05		
Promote irrigation by land owners through a new rate structure		City Council	4/1/04		
Identify sites for a nursery program <ul style="list-style-type: none"> <li>Wastewater treatment facility</li> <li>Marion Park</li> </ul>		Staff & Rec Com	Summer		
Start a nursery to replace trees that are dieing <ul style="list-style-type: none"> <li>Secure seedlings from the DNR/others</li> <li>Set up an irrigation system</li> </ul>		Terry and the Norway Garden Club	Summer		